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4 March 2022

The Rt Hon Sajid Javid MP
Secretary of State for Health and Social Care
Department of Health and Social Care
39 Victoria Street
LONDON
SW1H 0EU

Dear Secretary of State

Thank you for your letter dated 9 February in which you seek a progress update for the Hospital Transformation Programme.

As you set out in your letter, following a formal review of the outputs of the 'Future Fit' consultation by the Independent Reconfiguration Panel (IRP), the recommendations of that review were supported by your predecessor in October 2019. Unfortunately, further development of the scheme was temporarily paused from February 2020 due to the impact of COVID-19 across the entire national health system. Work resumed on the finalisation of the draft Strategic Outline Case (SOC) in the summer of last year through the Hospitals Transformation Programme, led by The Shrewsbury and Telford Hospital NHS Trust (SaTH) on behalf of the local health system. The draft SOC examines the options for delivering and implementing the Decision-Making Business Case which set out the preferred clinical model based on the 'Future Fit' consultation. The draft SOC was presented to the CCG Governing Body by SaTH in September 2021 and the CCG issued a letter of support (subject to a number of matters as listed in the letter) dated 29 September 2021. SaTH submitted the draft SOC to NHSE on 28 October 2021.

The draft SOC is being reviewed by the NHSE regional team. This process is an iterative one and, as is always the case with submissions of this nature and size, a number of questions and comments were raised and have been worked through. The majority of the questions and comments have now been addressed and will help to ensure that the final version of the SOC is compliant with the necessary criteria set by NHSE for schemes of this nature.

A number of the comments were more difficult to resolve linked to achieving a number of competing objectives; delivering the full ambition of the extensive public consultation; implementing new national standards (for example around COVID-19 requirements and Net Zero strategy) and establishing a sustainable infrastructure to support the delivery of excellent healthcare all within the funding available to achieve those changes. This has been made more challenging, given the current allocation of funding for this scheme is based on costings, inflation assumptions and national standards from 2016.

We have continued to work closely and collaboratively with the NHSE team to achieve those competing objectives. The discussions with NHSE have resulted in a revision to the options for implementation of the agreed clinical model that will now be presented in a revised SOC (including the addition of a new option that aligns with the previously allocated quantum of funding). We have also agreed a timeline with NHSE for approval of the SOC and we expect this to mean that the scheme will go forward for

consideration at the national level, including from your department and others in HMG, in the summer of this year.

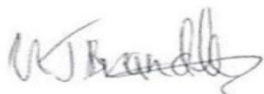
I have set out in the attached table (below) a description of the services that are expected to be provided at the Royal Shrewsbury and Princess Royal (Telford) sites when the scheme has been fully implemented (which were also outlined in the Decision Making Business Case). As is usual with this kind of scheme, additional detail and granularity will follow as the approval process moves forward into the Outline and Final Business Case stages. We will, of course, ensure we involve and engage all relevant stakeholders as necessary as the process progresses and ensure that relevant information is made publicly available.

We are currently finalising, with NHSE, the service arrangements associated with the "A&E Local" at Telford. We will ensure those arrangements are aligned with the advice provided by NHSE in response to the IRP recommendations in the letter to your predecessor from colleagues at NHS England of the 5 November 2019 and are also consistent with the latest Urgent and Emergency Care guidance issued by NHSE.

Urgent treatment services will be available at Telford 24/7 through an "A&E Local" model. SaTH and the CCG as local commissioners will continue to develop a framework of options for outside core hours, which will include agreed protocols for blue light divert or transfer and direct admission protocols where appropriate.

I trust that this provides the clarity that you are seeking. The Integrated Care Board (as the successor to the CCG) is fully supportive of this scheme and working with local clinicians, partners and importantly the public to make it happen.

Yours sincerely

A handwritten signature in black ink, appearing to read 'M Brandreth', written in a cursive style.

Mark Brandreth
Interim Accountable Officer
Shropshire, Telford and Wrekin CCG

Shrewsbury	Telford
<p>Emergency Department</p> <p>Urgent Care Centre</p> <p>Critical Care Unit</p> <p>Ambulatory Assessment</p> <p>Surgical Assessment (all surgical specialties including Gynaecology Assessment and Treatment Unit [GATU])</p> <p>Theatres</p> <p>Medical wards (including Respiratory, Renal, Cardiology, Stroke, Care of the Older Person, Dermatology, Diabetes, Neurology, Oncology and Haematology)</p> <p>Surgical Wards (including emergency and complex surgery for Urology, Gynaecology, Colorectal, Head and Neck, Trauma and Orthopaedics, Gastroenterology, Upper GI, Vascular)</p> <p>Children's inpatient ward (including day case, oncology and haematology, medical and surgical)</p> <p>Children's assessment Unit</p> <p>Maternity wards (including Early Pregnancy Assessment Services (EPAS) Antenatal, Postnatal, Delivery Suit, Midwife led unit)</p> <p>Neonatal Intensive Care Unit</p> <p>Diagnostics (including Endoscopy, MRI, CT, x-ray, interventional radiology, Cardiorespiratory, ultra-sound scanning –including maternity, mammography)</p> <p>Renal Dialysis</p> <p>Day Case Chemotherapy</p> <p>Radiotherapy (RSH under both options)</p> <p>Outpatients (specialties within Obstetrics, Children's, Medicine, Surgical, Orthopaedics and Therapies)</p> <p>Pharmacy</p>	<p>24/7 Urgent Care Centre ('A&E Local' model)</p> <p>Theatres</p> <p>Surgical Wards</p> <p>Day Surgery Unit (including planned surgery for Urology, Gynaecology, Colorectal, Head and Neck, Orthopaedics, Gastroenterology, Upper GI, Vascular, Breast)</p> <p>Medical wards (including Care of the Older person, Rehabilitation and End of Life Care)</p> <p>Midwife Led Unit (MLU)</p> <p>Diagnostics (including Endoscopy, MRI, CT, x-ray Cardio-respiratory, ultra-sound scanning – including maternity, mammography)</p> <p>Renal Dialysis</p> <p>Day Case Chemotherapy</p> <p>Specialist Breast Services</p> <p>Outpatients (specialties within Obstetrics, Children's, Medicine, Surgical, Orthopaedics and Therapies)</p> <p>Pharmacy</p>