

**The Royal Shrewsbury Hospital**  
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20<sup>th</sup> May 2022

Dear John

Many thanks for the letter of support, dated 19 April, that you provided on behalf of the Governing Body of Shropshire, Telford and Wrekin CCG in relation to the Strategic Outline Case (SOC) for the Hospital Transformation Programme.

As you refer in your letter, it will be really important that there is continuity with the ICB, once established, and that going forward the ICB is able to demonstrate full support for this initiative (including Local Authority, community, mental health and primary care partners), recognising that it is essential to delivering our future ambition of improving the health and wellbeing of our communities.

The Board of The Shrewsbury and Telford Hospital NHS Trust met on the 12 May to review the letter and to agree a response to the commitments requested. Those commitments related to progressing a number of important matters, after the SOC is approved, during the Outline Business Case (OBC) phase of this programme:

- Continued alignment of the activity and other key assumptions with those set out within the NHS Long Term Plan (LTP), including the aspirations within the LTP around outpatients, elective and non-elective care. This will need to take into account any infection prevention measures assumed to be in place in the longer term as a result of the COVID19 pandemic and any learning taken from our experience of caring for patients safely during this time.
- Further work around the options for delivery of the scheme and the financial affordability for SATH and for the STW system recognising the need to achieve a balanced position across the system as a whole.
- Delivering robust and ambitious workforce transformation plans across the system and assurance around their deliverability and affordability - this needs to include where appropriate new or expanded roles.
- Continued alignment of the SOC/OBC with the system's Local Care model and SATH's engagement with our wider aspiration for Place Based Care.
- Active engagement, participation and leadership of SATH in STW ICS, in particular facilitating and encouraging the clinical body of SATH to be actively involved in the development of our care models.
- Further details that help the public understand what the care model will mean for patients in Shropshire, Telford and Wrekin. For example (but not limited to), how urgent and emergency services will operate for residents of Shropshire, Telford and Wrekin across both hospital sites.

- Linked to the point above, specifically, further engagement with key stakeholders and the wider public about the enhanced urgent care service (A&E Local model) at PRH, to ensure that there is a clear understanding of the service offering and that clinical risks can be managed appropriately.

I can confirm, on behalf of the SaTH Board, that all of these matters are included in the plans for the OBC phase of this programme and that the SaTH Board will continue to oversee delivery of these plans to make sure that progress is made in a timely manner.

Based on this commitment, I would request that the CCG Governing Body responds with a second, more succinct letter that can be submitted with the final SOC, and that confirms unequivocal support both for the approval of the SOC, and for the recommended preferred way forward.

Yours sincerely



Dr Catriona McMahon  
Chair

CC Louise Barnett, Chris Preston, Mark Brandreth, Neil McKay, Simon Whitehouse